	Proposed Budget 2014/15	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2015/16	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
City Regeneration	(334)	0	43	(35)	2	35	(86)	0	(375)	12%
, ,									· · · · ·	
City Development		0	40	0	0	69	(86)	0	1,549	2%
Cultural Development							(11)		(2)	(122%)
Development						(6)			347	(2%)
Support Services									455	0%
Information Services Spatial Development			40			75	(75)		<mark>(34)</mark> 783	0% 5%
Spallar Development	145		40			75	(73)		705	576
Corporate Property	(5,219)	0	3	(30)	2	(34)	0	0	(5,278)	1%
Commercial Property	(6,072)				2	(34)			(6,104)	1%
Office Accomadation			3						465	1%
Property Maintainence	255			(30)					225	(12%)
Support Services	136								136	0%
Housing	3,359	0	o	(5)	o	0	0	0	3,354	(0%)
Community Housing Strategy		v	Ű	(5)	Ũ	Ŭ	Ū	Ū	596	(1%)
				(-)					2,758	0%
Housing Needs										
Organisational Development &	3,670	25	15	(594)	0	(76)	(28)	0	3,012	(18%)
Corporate Services										
Finance		0	0	(70)	0	0	0	0	(47)	(304%)
Accountancy				(40)					23	<mark>(63%)</mark> 0%
Internal Audit Concessionary Fares	· · · · ·								(60) 7	0% 0%
Corporate Finance									(64)	0%
Investigations									175	0%
Revenues				(30)					(128)	31%
Business Improvement & Technology		25	0	(329)	0	0	0	0	559	(35%)
Strategic Procurement				(29)					(46)	171%
Transformation									384	0%
Performance Business Improvement	· · · ·								<mark>(1)</mark> 17	0% 0%
Technology		25		(300)					205	(57%)
l l l l l l l l l l l l l l l l l l l	400	20		(000)					200	(0.70)

	Proposed Budget 2014/15	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2015/16	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Customer Services	2,532	0	(25)	(191)	0	0	0	0	2,316	(9%)
Customer First Programme	30								30	0%
Customer Contact	94			(191)					(97)	(203%)
Revenues	795								795	0%
Housing Benefit	1,613		(25)						1,588	(2%)
Replacement Academy Server	0								0	#DIV/0!
Human Resources & Facilities	61	0	40	0	0	(71)	0	0	30	(51%)
Human Resources	98	•			•	(20)		·	78	(20%)
Health & Safety	37					(20)			37	0%
Learning & Development	(58)								(58)	0%
Payroll	2								2	0%
Facilities Management	(18)		40			(51)			(29)	61%
	, , ,								· · ·	
Law & Governance	191	0	0	(4)	0	(5)	(28)	0		(19%)
Committees	(34)			(3)					(37)	9%
Election Services	208			(1)					207	(0%)
Legal Services	(18)					(5)	(28)		(51)	183%
Member Services	77								77	0%
Scrutiny Executive Support	(5) (37)								(5) (37)	0% 0%
Executive Support	(37)								(37)	0%
Community Services	13,192	157	(76)	(60)	0	(284)	(19)	3	12,913	(2%)
	10,102	107	(10)	(00)	0	(204)	(13)	0	12,510	(270)
Environmental Development	2,836	0	0	(45)	0	(2)	(19)	3	2,773	(2%)
Environmental Control	759								759	0%
Environmental Sustainability	549								549	0%
Health Development	639			(45)				3	597	(7%)
Licencing and Development	(145)								(145)	0%
General Management	89						(10)		89	0%
Community Safety Strategy & Operations	930 15					(2)	(19)		909 15	<mark>(2%)</mark> 0%
External Fudning Community Safety	15								15	0%
Direct Services	2,595	151	(76)	0	0	(220)	0	0	2,450	(6%)
Building Planned Operations	(2,755)					(33)			(2,788)	1%
Building - Responsive Operations	3								3	0%
Off Street Parking	(3,589)		(110)			(116)			(3,815)	6%
Waste & Recycling Domestic	3,176		34			(16)			3,194	1%
Waste & Recycling Commercial	(1,480)					(25)			(1,505)	2%
Engineering	(147)					(30)			(177)	20%
Street Scenes	4,156	454							4,156	0%
Motor Transport Garages	15 (58)	151							166 (58)	1007% 0%
Caretaking & Miscellaneous	(38)								(38)	0%
Local Overheads	2,195								2,195	0%
Loodi Overheads	2,100	I	I	I		I I	Į		2,100	0,0

Appendix 2

	Proposed Budget 2014/15	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2015/16	% Change
Direct Building Services Stores	£000's 1,286	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's 1,286	0%

	Proposed Budget 2014/15	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2015/16	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Leisure & Parks	4,712	6	0	(10)	0	(62)	0	0	4,646	(1%)
Leisure Management	1,780	6				(10)			1,776	(0%)
Oxford Sports Partnership									93	0%
Sports Development	189								189	0%
Allotments	27								27	0%
Burial Services	75								75	0%
Countryside	150								150	0%
Parks	1,987			(10)		(52)			1,925	(3%)
Parks Management & Administration	411								411	0%
Community Development Team	3,049	0	0	(5)	0	0	0	0	3,044	(0%)
Area Committees	131	0	0	(5)	0	0	U	0	131	0%
Communities & Neighbourhoods									1,019	0%
Community Grants & Commissioning	1,541			0					1,541	0%
Community Safety Strategy & Operations				(5)					97	(5%)
Elderly Services				(0)					-	0%
-	(2) 258								<mark>(2)</mark> 258	0%
External Fudning Community Safety	200								200	0%
Chief Executive	746	0	0	0	0	(19)	(17)	(160)	550	(26%)
OT Policy, Culture and Comms	746	0		0	0	(19)	(17)	(160)	550	(26%)
O Policy, Culture and Comms Communications	(48)	0	0	0	0	(13)	(17)	(160)	(60)	25%
Culture	355					(12)			348	(2%)
Policy & Partnerships	439					(7)	(17)	(160)	262	(40%)
	439						(17)	(100)	202	(4070)
Total Portfolio Budget	17,274	182	(18)	(689)	2	(344)	(150)	(157)	16,100	(7%)